Redborne Upper School and Community College

Annual Report and Financial Statements

31 August 2022

Company Limited by Guarantee Registration Number 07566436 (England and Wales)

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Reference and administrative information

Members	Dr. R. A'Court* (Chairman to 17 November 2022) Mr. B. Farbon Ms. J. Galvin Mr. C. Birtwisle
Trustees	Mrs C. Crowther (Staff Governor) Mrs C. Davies* Mr. A. Day (Staff Governor) Mr. R. Last Professor. J. Morris* Mrs. D. Nunn (Staff Governor) Mr. G. Pereira* Mrs. E. Tebbutt Mr. C. Templeman (Chairman from 17 November 2022) Mr N. Watson Ms. B. Woodward Mr O. Button* Mrs V Hale (appointed September 2022)
	* members of the Finance Committee
Company Secretary	A French
Senior Leadership Team	
Headteacher	O Button
Deputy Head	A Day
Deputy Head	A French
Deputy Head	C Graves
Assistant Headteacher	G Armstrong
Assistant Headteacher	N Brennan
Assistant Headteacher	D McGuigan
Assistant Headteacher	J Trapp
Registered address	Flitwick Road Ampthill Bedfordshire MK45 2NU
Company registration number	07566436 (England and Wales)

Reference and administrative information

Auditor	Buzzacott LLP 130 Wood Street London EC2V 6DL
Bankers	NatWest Bank 152 Silbury Boulevard Central Milton Keynes MK9 1LT
Solicitors	Stone King LLP Boundary House Charterhouse Street London EC1M 6HR

The governors of Redborne Upper School and Community College ('the School') present their statutory report together with the financial statements of the School for the year ended 31 August 2022. The annual report serves the purposes of both a governors' report and a directors' report under company law.

The financial statements have been prepared in accordance with the accounting policies set out on pages 35 to 40 of the attached financial statements and comply with the School's memorandum and articles of association, applicable laws and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), effective from accounting periods commencing 1 January 2015 or later.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Constitution

The Academy Trust is a company limited by guarantee and an exempt charity. The School's memorandum and articles of association are the primary governing documents of the Academy Trust.

The governors act as the trustees for the charitable activities of Redborne Upper School and Community College and are also the directors of the School for the purpose of company law. The School is known as Redborne Upper School and Community College. Details of the governors who served throughout the period are detailed on page 5. The School was incorporated on 16 March 2011 and the School converted to an Academy Trust on 1 April 2011.

Members' liability

Each member of the School undertakes to contribute to the assets of the School in the event of it being wound up while they are a member, or within one year after they cease to be a member, such as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

In accordance with normal practice, the School has purchased insurance to protect the governors and officers from claims arising from negligent acts, errors or omissions whilst on School business. The cover under the policy is £2 million and in the period under review the sum of £1,070 was paid.

Governors' duties and responsibilities

- 1. The conduct of the School (i.e. ethos, appearance, attitudes, level of parental support, etc) is under the direction of the governors. The Headteacher is responsible for the internal organisation and management of the School.
- 2. The governors can modify the curriculum policy to match their aims for the School. The determination and organisation of the secular curriculum is the responsibility of the Head.

Governors' duties and responsibilities (continued)

- 3. The governors share responsibility with DfE and the Headteacher for ensuring that:
 - the National Curriculum is followed;
 - only approved external qualifications and syllabuses are offered to students;
 - religious education is provided for all in accordance with the agreed syllabus.
- 4. The governors must try to ensure that the right provision is made for students with special educational needs.
- 5. The governors must have a policy on whether and how sex education should be provided at the School.
- 6. The governors must decide how the School's delegated budget is spent, and ensure that accurate accounts are kept.
- 7. The governors must implement a Charging Policy in line with Government legislation.
- 8. The governors must decide how many staff should work at the School and who should be appointed. They can recommend dismissal of staff and should set out disciplinary rules and procedures. They can use their discretion over the award of incentive allowances.
- 9. Discipline: The governors may draw up a written statement of general principles to the Headteacher and must hear any appeals by parents against exclusion.
- 10. The governors control the use of premises outside school time and should periodically inspect the premises and keep the LEA informed as to the condition and state of repair under the terms of a 125 year lease.
- 11. The governors must ensure that attendance registers are kept properly.

Principal activities

The School's principal activity is to establish and maintain a school which provides education to pupils of different abilities who are mainly drawn from the area in which the School is situated.

Governors

The governors are directors of the School for the purposes of the Companies Act 2006. The following governors were in office at 31 August 2022 and served throughout the year except where shown.

Governor	Appointed/Resigned	
Dr. R. A'Court		Member of the Academy Trust
Mr. C. Birtwisle		Member of the Academy Trust
Mrs. C. Crowther		School's staff
Mrs. C. Davies		Parent Body (Trustee of the Academy Trust)
Mr. A. Day		School's staff
Mr. B. Farbon		Member of the Academy Trust
Ms. J. Galvin		Parent Body (Member of the Academy Trust)
Mr. R. Last		Trustee of the Academy Trust
Professor. J. Morris		Trustee of the Academy Trust
Mrs. D. Nunn		School's staff
Mr. G Pereira		Trustee of the Academy Trust
Mrs. E. Tebbutt		Parent Body (Trustee of the Academy Trust)
Mr. C. Templeman		Parent Body (Trustee of the Academy Trust)
Mr. N. Watson		Trustee of the Academy Trust
Ms. B. Woodward		Trustee of the Academy Trust

Method of recruitment and appointment or election of governors

The Governing Body comprises of 6 parent governors, 6 community governors, 3 staff governors and the Headteacher as ex-officio governor. The parent governors are elected by the parent body of the School. The staff governors are elected by the School's staff. The 6 community governors are appointed by the members of the Academy Trust. Community governors may be reappointed after the end of their term of office. Individuals may request to join the Governing Body and the members of the Academy Trust may decide to invite one of these individuals to join should a vacancy arise.

Policies and procedures adopted for the induction and training of governors

All governors undertake training as appropriate to their work at the School. New governors will be provided with an induction programme delivered in-house. A log is kept of all governor training and reviewed on a regular basis at the full Governing Body meetings.

Organisational structure

The governors, who are also the charity trustees, are responsible for the overall management and control of the School and meet at least three times a year.

Organisational structure (continued)

The work of reviewing and monitoring most policies is delegated to the members of the Committees as outlined below. They all work under the chairmanship of a governor appointed at the first committee meeting in each academic year. Terms of reference of these committees are agreed annually at these meetings. The Clerk to the governors co-ordinates the work of the governors and their Committees, prepares agendas and papers and reviews matters arising. The Business Manager prepares the financial statements on behalf of the governors.

All governors give their time to the role freely, no remuneration and no expenses were paid in the period.

Each of the six sub-committees, which are detailed below with their responsibilities, can make recommendations that must be endorsed by the Full Governing Body. The Committees and the Governing Body meet three times per year.

Premises and Community Sub-Committee

- Encourage links between the School and local business, arts, sports organisation, etc.
- Promote the School in the community use of premises. Condition of the buildings, maintenance, improvement or extension, reviewing quotations from contractors. Monitoring School grounds and cleaning arrangements. Usage, efficiency and potential development of the School premises.

Curriculum and Student Welfare Sub-Committee

- Oversee the School's curriculum and monitor standards.
- National Curriculum.
- Curricular policies, Curriculum Development Plan.
- Inspectors' reports, examination results, Learning Support.
- Reporting to parents.
- Discipline, admissions, times of school day.
- General welfare of students.

Organisational structure (continued)

Finance Sub-Committee

- Draw up the annual revenue budget. Confirm purchases over £25,000.
- Monitor income and expenditure, consider auditor's reports.
- Authorise virement. Oversee capital expenditure.
- Lettings policies, charges to students.
- Receive audited financial statements.

Personnel Sub-Committee

- Staff conditions of service.
- Staff and governor training.
- Staff discipline.
- Staff appraisal.
- Staff recruitment.
- Health and Safety at Work.

Disciplinary/Exclusions Sub-Committee

- Appeals from parents against exclusion of pupils.
- Appeals from parents regarding admissions.
- Appeals from staff regarding pay or discipline.
- Appeals from parents regarding the curriculum.

Salaries Sub-Committee

- Staff pay policy.
- Staff salaries.

The governors determine the general policies of the School. The day to day running of the School is delegated to the Headteacher, supported by the Senior Leadership Team. The Headteacher undertakes the key leadership role overseeing educational, pastoral and administrative functions in consultation with the Senior Leadership Team. The day to day administration is undertaken within the policies and procedures approved by the governors. Only significant expenditure decisions and major capital projects should be referred to the governors for prior approval.

The Headteacher is an ex-officio governor, and Accounting Officer, and attends all Governing Body meetings. Deputy Headteachers, the Assistant Headteachers and the Business Manager are invited to attend governors' meetings as appropriate.

Arrangements for setting pay and remuneration of key management personnel

A special subcommittee of the Board of Governors meets in the first term of the school year to review the performance of senior staff against previously agreed targets. This committee makes recommendation about the level of remuneration for the year.

Trade union facility time

None of the Academy Trust's employees were union officials and there were no other costs incurred by the Academy Trust in relation to Trade Union Facility Time during 2021/22.

Risk management

The governors conduct an annual review of the major risks to which the School is exposed.

The governors are responsible for the overseeing of the risks faced by the School. Detailed considerations of risk are delegated to the Senior Leadership Team of the School. Risks are identified, assessed and controls established throughout the period. A risk review has been undertaken and an analysis prepared. Risk is managed under the headings of strategic and reputational risks, operational risks, compliance risks and financial risks as recommended by the ESFA's Academy Financial Handbook.

Through the risk management processes in place at the School, the governors are satisfied that the major risks identified will be adequately mitigated where necessary. It is recognised that systems can only provide reasonable, but not absolute, assurance that major risks will be adequately managed.

Connected organisations, including related party relationships

As part of its work, the School has a formal partnership with Bedford University, Central Bedfordshire Council and School Direct to provide Graduate Teacher Training and teacher training in the area. The School is host to the Redborne School Sports Partnership that is funded by grant income and subscriptions from partner schools.

The governors annually review these partnerships with these partner institutions.

OBJECTIVES AND ACTIVITIES

Objects and aims

The School's object is specifically restricted to the following: to advance for the public benefit education in the United Kingdom, in particular but without prejudice to the generality of the foregoing by establishing, maintaining, carrying on, managing and developing a school offering a broad and balanced curriculum.

Objectives, strategies and activities

This statement of objectives provides a framework for all that we are striving to achieve at Redborne Upper School and Community College. It is intended to give guidelines to governors, staff, students, parents and carers to ensure a common sense of purpose. The two basic objectives are as follows:

- To foster the spiritual, emotional, moral, social, cultural, mental and physical development of all students, both as individuals and as members of society, and thus seek to realise each student's full potential in all areas of school life.
- To prepare all students to approach positively and confidently the opportunities, responsibilities and experiences of adult life.

At Redborne Upper School and Community College we aim for:

- Academic excellence, by providing a broad, balanced, stimulating and flexible curriculum that centres on the needs and engagement of the individual student, placing teaching and learning at the heart of our professional development programme, recruiting and retaining high-quality staff and maintaining a sharp focus on monitoring progress.
- Shared values such as tolerance, caring for others, democracy, self-discipline, independence and mutual respect to foster the spiritual, emotional, moral, social and cultural development of students both as individuals and as citizens in society.
- **Outstanding education** in its broadest sense, through a vibrant programme of curricular, pastoral and extra-curricular activities, to prepare students for a positive and confident approach to the next stage of their education, training or employment and for adult life.

The three sub-headings within these aims make up our 'strapline' that appears on school documents and is publicised and promoted around the school.

Public Benefit

In setting the School's objectives and planning its activities, the Governing Body have given careful consideration to the Charity Commission's general guidance on public benefit. The Governing Body consider that all activities undertaken fall within the guidance.

ACHIEVEMENT AND PROGRESS 2021-22

Exam results 2022

In 2022, the summer exam season ran as in pre-Covid years with students sitting external exams combined with internally or externally assessed coursework contributing to their final grades.

GCSE

- 71% of students achieved grade 4+ in English and Maths
- 50% of students achieved grade 5+ in English and Maths (Central Beds average: 44%, England average: 50%)
- Attainment 8 score: 48.4 (Central Beds average: 46.3, England average: 48.7)
- Progress 8 is -0.15 (National average all secondary schools: -0.03)

Notes for Progress 8

- Progress 8 is not a meaningful measure for an Upper school as it measures the progress from Year 6 (Key Stage 2 SATs) until Year 11. We know that students at one of our two main feeder middle schools make less than expected progress and that this adversely affects our Progress 8 score
- Students who attended Redborne regularly (i.e. attendance of >=95%) made outstanding progress (Progress 8: +0.42)
- A significant minority (25-30) of last Year's Y11 had very poor attendance: partly due to COVID, partly due to high levels of SEMH need which had a significant impact on our P8 figure
- The agriculture qualification does not count towards Progress 8 and hence adversely affects the headline figure
- Results on most key indicators are in line with our final predictions.

A-level

- Average grade: C
- 9 students achieved at least 3 A* grades at A-level. 5 students were successfully gained places to Oxbridge, 1 medicine, 1 veterinary science
- Over 95% of students have been accepted onto the university course they wanted or offered their reserve choice. 92% of our Sixth Form students went on to education or employment which compares very favourably with just 79% nationally
- Applied subjects Average grade: Distinction+, Value-added: +0.29
- Technical subjects Average grade: Distinction+

ACHIEVEMENT AND PROGRESS 2021-22 (continued)

Summary Data for Key Stage 4:

Key Stage 4 - 2022												
All students							Gaps					
									Tar Dif	Tar Dif	Tar Dif	AvgPts
Subject	No	% Ac	h Tar 🛛 Tar Dif	RPI	Avg Grd	%4+	%5+	%7+	PP	EHCP	SEND K	Dif PP
Agriculture (Double)	26	6	5 📥 -0.12	1.96	5.7 (-)	100.0 (-)	80.8 (-)	26.9 (-)	V 1.15	▼ 0.67	▼ 1.07	1.28
Agriculture (Single)	45	v 4	2 🔻 -0.93	1.27	5.5 (-)	100.0 (-)	62.2 (-)	35.6 (-)	V 0.71	-0.91	V 0.59	0.83
Art	52	v 2	1 🔻 -1.56	v -0.57	4.8 (5.4)	71.2 (81.5)	61.5 (66.3)	17.3 (28.1)	v 1.18	V 0.45	A -0.05	1.61
Biology	123	7 3	5 🔻 -0.88	0.01	5.8 (6.4)	91.1 (92.7)	78.1 (85.5)	32.5 (50.9)	0.26	-0.18	▼ 0.65	1.04
Business Studies	122	v 4	5 🔷 -0.75	-0.19	4.6 (5.2)	63.9 (75.3)	51.6 (62.2)	23.0 (28.5)	V 0.84	-0.76	a -0.01	2.17
Catering	31	7 3	9 🔻 -1.07	0.53	4.7 (4.4)	74.2 (72.8)	54.8 (41.5)	19.4 (19.2)	v 1.25	-1.15	-0.02	1.14
Chemistry	121	v 4	2 -0.88	-0.10	5.8 (6.4)	88.4 (93.1)	72.7 (83.7)	36.4 (49.9)	V 0.67	▼ 1.21	▼ 1.21	1.77
Child Development	59	🔺 8	0 🔺 0.36	1.21	6.0 (4.4)	93.2 (65.0)	76.3 (42.0)	42.4 (19.9)	a 0.00	0.29	-1.96	0.60
Computer Science	32	V 4	4 -0.56	-0.30	4.6 (5.3)	59.4 (75.2)	46.9 (63.0)	31.3 (33.9)	-0.64	-0.59	▼ 0.41	1.29
Dance	19	v 4	2 -0.37	-0.03	5.2 (5.6)	79.0 (80.9)	57.9 (68.7)	26.3 (36.1)	V 0.75	-0.33	▼ 0.67	1.77
Design Techonlogy	52	5	6 🔺 -0.12	0.10	5.1 (5.0)	78.9 (71.4)	61.5 (57.5)	28.9 (26.8)	v 1.20	-0.14	-1.14	2.10
Drama	61	v 4	1 -0.62	0.21	5.3 (5.6)	75.4 (80.8)	60.7 (69.5)	32.8 (34.1)	T 1.35	▼ 1.40	0.00	3.06
English Language	375	v 4	4 🔷 -0.73	0.05	5.0 (5.1)	81.3 (77.2)	57.9 (61.1)	20.3 (23.5)	V 0.48	V 1.09	0.21	1.51
English Literature	362	V 3	3 🔷 🔻 -1.15	v -0.42	4.6 (5.1)	70.4 (77.8)	52.2 (62.4)	15.8 (24.1)	V 0.53	▼ 1.31	0.12	1.54
Fashion	27	v 2	6 🔷 -1.40	0.28	4.9 (-)	74.1 (-)	48.2 (-)	33.3 (-)	v 0.51	▼ 1.20	▼ 1.45	1.58
Film	20	6	0 🔺 -0.25	0.53	5.1 (5.0)	75.0 (73.8)	60.0 (59.2)	35.0 (24.1)	2.06	0.00	72.50	2.80
Food	28	6	8 🔺 0.25	0.61	5.3 (5.0)	78.6 (72.6)	71.4 (57.2)	28.6 (23.9)	V 0.65	0.26	0.26	1.03
French	28	A 7	1 📥 0.46	0.27	6.4 (5.3)	96.4 (77.9)	89.3 (67.1)	42.9 (30.7)	V 0.46	▼ 0.48	▼ 0.48	6.43
Geography	167	6	3 🔺 0.10	A 0.46	5.8 (5.1)	80.8 (72.1)	71.3 (59.6)	40.7 (30.3)	T 1.35	2.13	v 0.51	2.48
German	41	▼ 4	1 -0.88	V -1.07	4.9 (5.6)	65.9 (83.2)	56.1 (71.1)	29.3 (33.9)	0.13	-0.95	-0.95	1.97
Graphics	30	7 3	3 🔻 -0.93	🔻 -0.34	4.9 (5.4)	76.7 (81.5)	60.0 (66.3)	16.7 (28.1)	v 0.81	-1.00	-2.00	1.33
History	112	v 4	0 🔷 -0.92	v -0.33	5.0 (5.0)	69.6 (70.6)	59.8 (58.5)	30.4 (29.5)	V 0.69	A-0.92	0.08	1.78
iMedia	49	v 1	2 -2.54	V -1.25	3.2 (3.8)	38.8 (56.1)	16.3 (33.3)	2.0 (13.9)	-0.08	-0.50	V 0.43	1.16
IT	10	V 3	0 🔻 -2.30	🔻 -0.97	4.0 (3.9)	60.0 (56.9)	40.0 (35.2)	30.0 (15.9)	v 1.00	A-2.30	A -2.30	2.07
Latin	20	5	5 🔷 -0.75	v -0.55	5.1 (7.2)	75.0 (93.8)	60.0 (89.1)	25.0 (70.2)	T 1.67	A-3.19	-1.85	2.80
Mathematics	372	▼ 4	4 -0.66	0.05	5.0 (4.9)	77.4 (75.1)	56.2 (56.6)	24.7 (24.0)	V 0.39	V 0.76	V 0.43	1.55
Music (BTEC)	24	v 2	9 🔻 -1.28	0.21	4.8 (-)	79.2 (-)	41.7 (-)	25.0 (-)	T 1.46	▼ 2.80	T 1.30	2.54
Music (GCSE)	25	5	6 🔺 -0.28	-0.11	6.4 (5.9)	88.0 (82.7)	84.0 (73.1)	56.0 (43.7)	v 2.83	-0.26	0.24	3.50
PE (GCSE)	81	▼ 4	9 -0.31	0.38	5.2 (5.6)	80.3 (82.0)	61.7 (70.3)	29.6 (34.1)	V 0.35	-0.27	▼ 0.73	0.82
Philosphy & Ethics	43	v 4	2 🔻 -0.77	0.12	5.5 (5.4)	88.4 (76.8)	76.7 (66.1)	30.2 (34.6)	V 0.62	a-0.80	a -0.80	0.64
Physics	122	v 4	1 -0.77	0.04	5.9 (6.5)	94.3 (93.9)	79.5 (85.7)	33.6 (50.5)	V 0.51	V 0.61	V 0.61	1.37
Science (Combined)	248	▼ 4	9 -0.50	0.09	4.6 (4.1)	76.6 (60.5)	53.6 (39.2)	14.1 (10.3)	V 0.32	▲ 0.00	0.02	1.10
Spanish	52	V 3	5 🔷 -0.88	v -0.79	4.6 (5.2)	69.2 (76.9)	51.9 (66.0)	17.3 (30.3)	a-0.4 2	a-0.88	0.12	-0.21
Sport	15	▼ 4	7 🔻 -0.93	0.05	4.0 (4.4)	73.3 (69.3)	13.3 (44.0)	6.7 (18.6)	-0.21	A-1.00	-1.00	-0.04
												_

ACHIEVEMENT AND PROGRESS 2021-22 (continued)

Summary Data for Key Stage 5:

		кеу	Stages	- 2022	-				
)i*, Di, I	
					A*, A, B,		(inclu	ıding d	ouble
							Avg		
							Voc		
Subject	No	% On Ta	ar Tar Diff	Avg Grd	%A+	%C	Grd	%Di+	%М+
Animal Management	3	67	-0.33				2.3	67	67
Art	5	V 0	-1.80	3.6 (4.2)	20 (39)	100 (91)			
Biology	31	42	-0.81	3.5 (3.7)	32 (35)	68 (76)			
Business Studies	39	A 82	-0.26				3.7	90	95
Chemistry	31	7 29	-1.06	3.3 (3.8)	26 (39)	68 (77)			
Child Care	7	A 71	0.43	4.9 ()	71 ()	100 ()			
Classics	14	V 14	-1.57	3.4 (4.5)	27 (53)	60 (93)			
Computer Science	5	🔺 60	-0.60	4.8 (3.7)	80 (36)	80 (77)			
Dance	4	A 75	0.00	5.3 (4.3)	75 (44)	100 (94)			
Drama	13	A 77	0.08	4.5 (4.1)	54 (39)	100 (91)			
DT	5	V 0	v -1.40	3.2 (3.7)	0 (31)	80 (81)			
Economics	37	7 27	-1.11	3.1 (4.0)	19 (39)	65 (87)			
English Language and Literature	12	67	-0.33	4.6 (3.8)	58 (25)	92 (87)			
English Literature	17	V 18	-1.65	3.3 (4.1)	6 (37)	71 (89)			
EPQ	43	51	-0.65	4.7 (4.2)	58 (49)	98 (86)			
Fashion	4	50	-0.50				3.3	75	100
Film	13	6 9	-0.31	4.4 (3.8)	46 (24)	92 (88)			
Finance	16	6 3	-0.25	4.3 ()	56 ()	94 ()			
French	6	V 33	-0.83	4.2 (4.3)	33 (50)	100 (89)			
Geography	32	47	-0.72	3.4 (3.9)	22 (33)	84 (86)			
German	3	V 33	-0.67	5.0 (4.5)	67 (57)	100 (91)			
Graphics	9	v 11	-1.78	3.2 (4.2)	11 (39)	78 (91)			
H&SC (1 equiv.)	13	38	-0.31				3.2	85	100
H&SC (2 equiv.)	6	67	-0.08				3.3	83	100
History	24	7 29	-1.25	3.5 (4.0)	17 (35)	79 (88)			
Hospitality	3	V 33	-2.00				2.0	33	33
Law	42	6 9	-0.24	3.9 (3.4)	48 (25)	79 (72)			
Maths	53	51	-0.66	4.2 (4.0)	49 (48)	81 (79)			
Maths, Further	16	6 9	-0.38	5.4 (4.8)	88 (69)	100 (93)			
Medical Science	7	V 14	v -1.14	3.4 ()	0()	100 ()			
Music	8	38	-0.63	4.6 (4.1)	75 (42)	100 (86)			
Music Technology	8	7 25	-1.00	3.0 (4.1)	25 (42)	63 (86)			
PE	13	38	-1.00	3.0 (3.7)	15 (31)	69 (80)			
Physics	36	42	-0.69	4.0 (3.8)	47 (39)	83 (78)			
Politics	21	5 2	-0.48	4.0 (4.1)	43 (40)	81 (88)			
Psychology	46	37	-0.85	3.3 (3.7)	22 (29)	70 (80)			
RS	15	47	-0.67	4.0 (4.0)	27 (36)	93 (88)			
Sociology	25	▼ 24	-1.12	3.4 (3.7)	12 (27)	88 (83)			
Spanish	9	▼ 33	v -0.89	3.9 (4.3)	33 (50)	89 (89)			
Sport	10	A 70	 -0.40 	()	()		3.4	70	100
opore	10						9.4		100

Key Stage 5 - 2022

FINANCIAL REVIEW

Financial report for the year

The net movement on funds for the year amounted to an increase of \pounds 4,996,319 (2021 – decrease of \pounds 1,645,474). The majority of the movement relates to an actuarial gain of \pounds 5,918,000 (2021 – loss of \pounds 822,000). The results for the year are shown on page 32.

The majority of the School's funding was provided by the Educational and Skills Funding Agency (ESFA). The Academy's total income for the year ended 31 August 2022 amounted to \pounds 11,545,076 (2021 – \pounds 10,372,025) which included capital funding of \pounds 675,364 (2021 – \pounds 33,379). Expenditure for the period totalled \pounds 12,466,757 (2021 – \pounds 11,195,499). In addition, there was an actuarial gain on the defined benefit pension scheme of \pounds 5,918,000 (2021 – loss of \pounds 822,000). Excluding the movement on the fixed asset fund and pension reserve, the operational deficit for the year ended 31 August 2022 was \pounds 620,277. The operational deficit is the result of unexpected and additional expenditure incurred during the year. These expenditures included necessary repairs to failed equipment, compliance with changes in regulations, increased energy costs, increases in salary costs due to external charges, and commitments made in year ended 31 August 2022 that will be paid in year ending 31 August 2023.

The School held fund balances of £13,626,319 (2021 - £8,630,000) at 31 August 2022 which included a deficit on unrestricted funds of £451,532 (2021 - surplus of £179,959), whilst the remainder of the funds are restricted. At 31 August 2022, the School was in a net current liability position of £190,167 (2021 - net current assets of £430,110).

Financial and risk management objectives and policies

The governors have created a risk register that is reviewed annually which covers the following:

- the type of risks the School faces and the risks regarded as tolerable;
- the likelihood of the risks materialising and the School's ability to reduce their incidence and impact on the School's operations; and
- control procedures which can respond quickly to evolving risks arising from factors within the School and to changes in the external environment.

The principal risks and uncertainties facing the School include:

- Financial control risk resulting in serious budget deficit. As at 31 August 2022, GAG carry over balance was nil and unrestricted reserves were in deficit by £451,532. The School Business Manager provides regular updates of the financial outlook and the Responsible Officer conducts a termly inspection of the financial systems.
- Recruitment of students year on year into Years 9 and 12. The School has been oversubscribed for a number of years and as a result, the number of students across the School has increased. This has helped to mitigate any pressures on costs by increasing funding. This level of recruitment will need to be maintained in order to be able to continue to do this.

FINANCIAL REVIEW (continued)

Financial and risk management objectives and policies (continued)

- Natural risk uncontrollable event e.g. fire. The School has annual inspection of fire alarms, emergency lighting and extinguishers. We undertake weekly testing of emergency lighting and alarms.
- Failure to comply with Health and Safety legislation resulting in an employee/student or visitor being injured or killed. The School has contracts with Bedford Borough Council for advice on health and safety and individuals are supported by access to Human Resource Management and Occupational Health.
- A reduction in the real terms value of national funding for secondary education. Sound financial planning helps to mitigate the impact of this decrease in funding.
- Failure to comply with Employment law resulting in litigation or tribunals. The School has a contract with Bedford Borough Council for advice on Human Resource Management.
- Competition for funding/reputation/stakeholder risk achievement standards falling or poor marketing, falling rolls. The School has a strong reputation and regularly promotes itself both internally and externally. Events such as the annual Open Evening and the Opportunities in Sixth Form are well advertised and well attended.
- Technology risk information security risk, virus risk/corruption of data risk. The School subscribes to the Bedford Borough Broadband service that has extensive filters and virus protection. A back up of the School computer server is made each day and is stored off site.
- Quality risk of suppliers e.g. capital project providers. Contracts above £25,000 are subject to tender and approval by governors on the basis of value for money and quality of reference of suppliers.

Reserves policy

The governors have concluded that the minimum level of free reserves equating to unrestricted general fund and unused GAG funds that the School should hold is £200,000. In exceptional circumstances the governors may suspend this policy for a fixed period of time. The reason for this is to provide sufficient working capital to provide resources to deal with unexpected emergencies, such as urgent maintenance, and to cover delays between spending and receipt of grants. The School's level of free reserves at 31 August 2022 was in deficit by £451,532 (2021 – surplus of £204,986) equating to the unrestricted general fund and the GAG carry over balance. The School plans to build up to a stronger reserves position over the next three years. This is through cost savings in areas such as staff salaries, as well as changes to non-salary operations such as alternative provision and transport. The current budget for the year ending 31 August 2023 and year ending 31 August 2024 forecast a surplus of £242,000.

FINANCIAL REVIEW (continued)

Reserves policy (continued)

At 31 August 2022 the restricted ESFA fund was a deficit of \pounds 572,295 (2021 – deficit of \pounds 5,756,932). \pounds 727,000 (2021 – \pounds 5,952,000) of this balance relates to the School's share of the Local Government Pension Scheme (LGPS). Any cash outflows as a result of this deficit will occur over a long time period. The position is supported by the Parliamentary Minute that provides for a guarantee by the Department for Education to meet any outstanding LGPS liabilities in the event of an academy closure. The guarantee came into force on 18 July 2013.

Going concern

The governors assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the company to continue as a going concern. The governors make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements.

The total free reserves carried forward as at 31 August 2022 were in deficit by £451,532 (2021 – surplus of £204,986). This is lower than the target level of reserves as stipulated in the reserves policy (£200,000) and is largely due to the operational deficit incurred in the year of £620,277 but an action plan has been put into place to ensure that the Academy Trust can recover its reserves position which has arisen in part due to some of the capital works being financed from revenue reserves as well as increase in utility and staff costs. The budget for the year ending 31 August 2023 forecasts an in-year surplus of £138,218.

The governors do, however, recognise that there are a number of challenges in achieving this recovery in the short term, particularly given the more recent cost pressures resulting from high and fluctuating rates of inflation, and uncertainties which exist around the extent of future funding which will be made available by Government in support of these issues. Therefore, whilst the governors are of the opinion that the financial statements should be prepared on a going concern basis, they have indicated that there are material uncertainties which exist in relation to this assessment.

Investment policy

The School's Investment Strategy is to:

- Regularly monitor cash flow and current and fund bank account balances to ensure immediate financial commitments can be met (payroll and payments runs) and that the accounts have adequate balances to meet forthcoming commitments. In practice a working balance of between £200,000 and £300,000 is likely to be maintained.
- 2. Identify funds surplus to immediate cash requirements and transfer to the School's liquidity deposit account which bears a higher interest rate.
- 3. Periodically review interest rates and compare with other investment opportunities.
- 4. Only invest funds in risk free and immediately assessable deposit accounts.

Any change in policy requires the approval of the governors via the Finance Sub-Committee.

FUNDRAISING

The School undertakes a number of activities in relation to fundraising. This could be either for school improvement (the 'School Fund') or donations for charitable purposes.

Principal activities to achieve this are via:

- Non-uniform days for students and staff.
- Cake, ice-cream or savoury food sales at break and lunch times.
- Charity 'week' activities (by year group) such as 'sponge a teacher' or 'beat the goalie'.
- An annual letter to parents (sent out in the autumn term) asking for donations towards the School Fund.

The School carries out fundraising, mindful of the communities within which it operates and its duties under the Charities (Protection and Social Investment) Act 2016. The School does not use an outside agency for any form of fundraising. In undertaking fundraising activities, the School is aware of its duty to protect the public from undue pressure to donate. The School is not aware of any fundraising complaints for the year ended 31 August 2022.

FUTURE ACTIVITIES AND PLANS

The School is currently in discussion with its pyramid of schools (middle and lower schools) with a view to form a Multi Academy Trust that serves the children in the catchment areas of the pyramid. The aim is to have the Multi Academy Trust in place within the next 18 months.

AUDITOR

In so far as the governors are aware:

- there is no relevant audit information of which the School's auditor is unaware; and
- the governors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Governors' report, approved by order of the members of the Governing Body and signed on its behalf by:

Chairman

Date:

3/3/2023

Scope of responsibility

As governors, we acknowledge we have overall responsibility for ensuring that Redborne Upper School and Community College has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The Governing Body has delegated the day-to-day responsibility to the Headteacher, as Accounting Officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between the School and the Secretary of State for Education. The Headteacher is also responsible for reporting to the Governing Body any material weaknesses or breakdowns in internal control.

Governance

The information on governance included here supplements that described in the governors' report and in the statement of governors' responsibilities. The Governing Body has formally met three times during the period. Attendance during the period at meetings of the Governing Body was as follows:

Members/Trustees	Number of meetings attended	Out of a possible
Dr. R. A'Court (Chair/Member)	3	3
Mr. O. Button	3	3
Mr. B. Farbon (Member)	1	-
Ms. J. Galvin (Member)	-	-
Mr. C. Birtwisle (Member)	-	-
Mrs. C. Crowther	3	3
Mr. A. Day	3	3
Mrs. C. Davies	3	
Mr. R. Last	2	3
Professor. J. Morris	3	3
Mrs. D. Nunn	3	3
Mr. G. Pereira	1	3
Mrs. E. Tebbutt (Vice-chair)	1	3
Mr. C. Templeman	2	3
Ms. Beth Woodward	1	3
Mr N Watson	1	3

The Governing Body has met three times during the year. The number of meetings has been considered by the Governing Body and in light of existing Committee structure and regular review of the School's finances by all governors between meetings, it was deemed that three meetings a year would be adequate.

Governance (continued)

The Finance Committee is a sub-committee of the main Governing Body. Its purpose and responsibilities are described on page 7.

Attendance at meetings in the period was as follows:

Governor	Number of meetings attended	Out of a possible
Dr R A'Court (Chair)	4	4
Mr O Button	4	4
Professor J Morris	4	4
Mr G Pereira	1	4
Mrs C Davies	3	4

Conflicts of interest

The Governors complete declaration of interests form annually and this is entered onto the Register of Interests which is disclosed on the Academy's website. The Governors have a legal duty to act in the best interests of the Academy. They ensure not to put themselves in a position where their duties as governors may conflict with any personal interests they may have. Any conflicting interests (where applicable) are openly declared and systems are in place to ensure relevant information is available to management to enhance their ability to identify conflicts.

Governance reviews

In the Spring of 2018 the School put into place new Articles of Association, in line with current guidelines. These were adopted at the first full governors meeting in November 2018. As a result, the Governing Body of the Academy Trust consists of five members and eleven trustees.

Review of value for Money

As Accounting Officer, the Headteacher has responsibility for ensuring that the School delivers good value in the use of public resources. The Accounting Officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The Accounting Officer considers how the Trust's use of its resources has provided good value for money during the academic year, and reports to the Governor Body where value for money can be improved, including the use on benchmarking data where available.

Review of value for Money (continued)

In 2021/22 the School continued to look carefully at staffing requirements for teaching and support staff and tried to reduce it through natural wastage and taking on new staff on a part-time basis where possible. This is to continue to reduce the FTE for 2022/23 and beyond but without an impact on the curriculum as a whole.

The School monitors best value principles by requiring the school managers to provide feedback on:

- Benchmarking against similar institutions;
- Annual budget planning and annual financial review;
- Periodic financial review by the Business Manager; and
- Analysis of pupil performance data and the efficiency of the curriculum provision and the construction of the timetable by the Senior Leadership Team.

Measurable outcomes include:

- Annual outturn budget;
- Examination results;
- Student recruitment to the school, the sixth form and individual courses; and
- The annual review of planning objectives of the development plan.

Relevant documentation includes:

- OFSTED Inspection Reports;
- The school Self-Evaluation Form (SEF);
- Reports of meetings of the Governing Body's sub committees;
- Reports of meetings of the full Governing Body meetings;
- The annual report to parents; and
- The School Development Plan.

The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of the School's policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place at the School for the year ended 31 August 2022 and up to the date of approval of the annual report and financial statements.

Capacity to handle risk

The Governing Body has reviewed the key risks to which the School is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Governing Body is of the view that there is an ongoing process for identifying, evaluating and managing the School's significant risks that has been in place for the year ended 31 August 2022 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the governing body.

The risk and control framework

The School's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the governing body;
- regular reviews by the Finance Committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;
- setting targets to measure financial and other performance;
- clearly defined purchasing (asset purchase or capital investment) guidelines;
- delegation of authority and segregation of duties;
- identification and management of risks.

Issues with accounting software in the year along with other challenges resulted in considerable disruption for the finance team and for the reporting arrangements within the Trust, specifically financial reporting, budget monitoring, and year end reconciliations. Although budgeting and monitoring systems were not operating as we would have wished, the Board was kept up to date on the financial position in the Trust and the steps taken to ensure the Trust has sufficient funds going forward. In particular, the cash balances, payments out and income received are kept under ongoing review. Processes for control and authorisation of transactions also continued to be sufficiently robust.

Whilst some of the issues have now been resolved, further work is needed, and the Trust continues to work closely with the software provider in order to ensure the remaining problems with the system are resolved as a matter of priority and there plans to ensure that future financial oversight is more robust.

The Governing Body has considered the need for a specific internal audit function and has decided not to appoint an internal auditor. However, the governors have appointed G Pereira, a governor, as Responsible Officer ('RO'). The RO's role includes giving advice on financial matters and performing a range of checks on the School's financial systems. On a termly basis, the RO reports to the governors on the operation of the systems of control and on the discharge of the Governing Body's financial responsibilities.

Review of effectiveness

As Accounting Officer, the Headteacher has responsibility for reviewing the effectiveness of the system of internal control. During the period in question, the review has been informed by:

- the work of the Responsible Officer;
- the work of the external auditor;
- the financial management and governance self-assessment process;
- the work of the Senior Leadership Team within the School who have responsibility for the development and maintenance of the internal control framework.

The Accounting Officer has advised the Finance Sub-committee of the implications of his review of the system of internal control and a plan to address weaknesses and ensure continuous improvement of the system is in place.

Approved by order of the Governing Body and signed on their behalf by:

NIN

Chairman

Christopher Templeman

Headteacher and Accounting Officer Oliver Button

Approved on: 3/3/2023

Statement on regularity, propriety and compliance 31 August 2022

As Accounting Officer of Redborne Upper School and Community College, I have considered my responsibility to notify the School's Governing Body and the Education and Skills Funding Agency of material irregularity, impropriety and non-compliance with ESFA terms and conditions of funding, under the funding agreement in place between the School and the Secretary of State. As part of my consideration I have had due regard to the requirements of the Academy Trust Handbook 2021.

I confirm that I and the School's Governing Body are able to identify any material irregular or improper use of funds by the School, or material non-compliance with the terms and conditions of funding under the School's funding agreement and the Academy Trust Handbook 2021.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the board of governors and ESFA.

However, in making the above statement, as referenced within the Governance Statement accompanying this report, I draw attention to number of challenges encountered by the Academy Trust following IT and accounting software issues in the year together with resourcing constraints. Whilst this created additional challenges in terms of the in-year management reporting and financial oversight, I am satisfied that the system of internal control remained in place, and all significant financial transactions have been subject to due scrutiny and authorisation.

Headteacher and Accounting Officer

Date: 3/3/2023

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Oliver Button

Statement of governors' responsibilities 31 August 2022

The governors (who act as trustees for the charitable activities of the School and are also the directors of the School for the purposes of company law) are responsible for preparing the governors' report and the financial statements in accordance with the Annual Accounts Requirements issued by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the governors to prepare financial statements for each financial year. Under company law, the governors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the School and of its income and expenditure for that period. In preparing these financial statements, the governors are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities' SORP 2015 and the Academies Accounts Direction 2021 to 2022;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable United Kingdom Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the School will continue in operation.

The governors are responsible for keeping adequate accounting records that are sufficient to show and explain the School's transactions and disclose with reasonable accuracy at any time the financial position of the School and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the School and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The governors are responsible for ensuring that in its conduct and operation the School applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from the ESFA have been applied for the purposes intended.

The governors are responsible for the maintenance and integrity of the corporate and financial information included on the School's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the Governing Body and signed on its behalf by:

Chirstopher Templeman Chairman

Date: 3/3/2023

Independent auditor's report to the members of Redborne Upper School and Community College

Opinion

We have audited the financial statements of Redborne Upper School and Community College (the 'charitable company') for the year ended 31 August 2022 which comprise the statement of financial activities, the balance sheet, the statement of cash flows, the principal accounting policies and the notes to the financial statements. The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice), Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (the Charities SORP 2019) and the Academies Accounts Direction 2021 to 2022.

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2022 and of its income and expenditure, for the period then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006; and
- have been prepared in accordance with the Charities SORP 2019 and Academies Accounts Direction 2021 to 2022.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Material uncertainty relating to going concern

Whilst the financial statements for the year ended 31 August 2022 have been prepared by the governors on a going concern basis, as indicated by the governors within their assessment of going concern contained within the principal accounting policies accompanying the financial statements, the governors believe there are material uncertainties which exist in relation to this assessment arising from the current level of free reserves held by the Academy Trust against challenging economic circumstances, particularly given the more recent cost pressures resulting from high and fluctuating rates of inflation, rising utility costs, and uncertainties which exist around the extent of future funding which will be made available by Government in support of these issues.

In light of these circumstances, we have considered the adequacy of disclosures made by the governors pertaining to the going concern assumption in the preparation of these financial statements and their assessment of the associated uncertainties and concur with their conclusions.

We bring these disclosures to the attention of the members. Our opinion is not modified in respect of this matter.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The governors are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

 the information given in the governors' report, which is also the directors' report for the purposes of company law and includes the strategic report, for the financial year for which the financial statements are prepared is consistent with the financial statements; and

Opinions on other matters prescribed by the Companies Act 2006 (continued)

 the governors' report, which is also the directors' report for the purposes of company law and includes the strategic report, has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the governors' report [including the strategic report].

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of governors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the governors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the governors' report and from the requirement to prepare a strategic report.

Responsibilities of governors

As explained more fully in the governors' responsibilities statement, the governors (who are also the directors for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the governors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the governors are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless governors either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the charitable company through discussions with management, and from our knowledge of the academy trust sector;
- the identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit;
- we considered the legal and regulatory frameworks that are applicable to the charitable company and determined that the most significant are the Companies Act 2006, the Charities SORP 2019, the Academies Accounts Direction 2021 to 2022, the Academy Trust Handbook 2021, and the academy trust's funding agreement with the ESFA as well as legislation pertaining to safeguarding in the UK;
- we understood how the charitable company is complying with those legal and regulatory frameworks by making inquiries to management and those responsible for legal, compliance and governance procedures. We corroborated our inquiries through our review of the minutes of governors' meetings and papers provided to the governors.
- we planned and carried out a separate limited assurance engagement in respect of regularity, propriety and compliance in accordance with the Framework and Guide for External Auditors and Reporting Accountants of Academy Trusts issued by the ESFA, as set out in our separate independent reporting accountant's assurance report on regularity.

We assessed the susceptibility of the charitable company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

 making enquiries of management and those charged with governance as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and

Auditor's responsibilities for the audit of the financial statements (continued)

 considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- tested the authorisation of expenditure as part of our substantive testing thereon;
- assessed whether judgements and assumptions made in determining the accounting estimates set out in the accounting policies were indicative of potential bias; and
- used data analytics to identify any significant or unusual transactions and identify the rationale for them.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reviewing the minutes of trustees' meetings;
- enquiring of management and those charged with governance as to actual and potential litigation and claims;
- reviewing any available correspondence with Ofsted, ESFA and HMRC; and
- the work undertaken in relation to the limited assurance engagement in respect of regularity, propriety and compliance in accordance with the Framework and Guide for External Auditors and Reporting Accountants of Academy Trusts issued by the ESFA, as set out in our separate independent reporting accountant's assurance report on regularity.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. International Standards on Auditing also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the governors and other management and the inspection of regulatory and legal correspondence, if any.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Buzzacott hh.

Shachi Blakemore (Senior Statutory Auditor) For and on behalf of Buzzacott LLP, Statutory Auditor 130 Wood Street London EC2V 6DL

Date 03 March 2023

Independent reporting accountant's report on regularity 31 August 2022

Independent reporting accountant's report on regularity to the Governing Body of Redborne Upper School and Community College and the Education and Skills Funding Agency

In accordance with the terms of our engagement letter and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2021 to 2022, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by Redborne Upper School and Community College during the period from 1 September 2021 to 31 August 2022 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to Redborne Upper School and Community College and the ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to the Redborne Upper School and Community College and the ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Redborne Upper School and Community College and the ESFA, for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of Redborne Upper School and Community College's Accounting Officer and the reporting accountant

The Accounting Officer is responsible, under the requirements of Redborne Upper School and Community College's funding agreement with the Secretary of State for Education dated 31 March 2011 and the Academies Trust Handbook, extant from 1 September 2021, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2021 to 2022. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period from 1 September 2021 to 31 August 2022 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

Approach

We conducted our engagement in accordance with the Framework and Guide for External Auditors and Reporting Accountant of Academy Trusts issued by ESFA.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Independent reporting accountant's report on regularity 31 August 2022

Approach (continued)

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the School's income and expenditure.

The work undertaken to draw to our conclusion includes:

- An assessment of the risk of material irregularity and impropriety across all of the School's activities;
- Further testing and review of the areas identified through the risk assessment including enquiry, identification of control processes and examination of supporting evidence across all areas identified as well as additional verification work where considered necessary; and
- Consideration of evidence obtained through the work detailed above and the work completed as part of our financial statements audit in order to support the regularity conclusion.

Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period from 1 September 2021 to 31 August 2022 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them. We do, however, observe the following matter.

Matter 1:

We draw attention to the statement made by the Accounting Officer within the Statement on Regularity, Propriety and Compliance, and within the Governance Statement, which notes the significant reporting challenges encountered by the Academy Trust following the issues with IT and accounting software together with resourcing constraint during the year. This has resulted in the Academy Trust not being able to fully comply with the Academies Financial Handbook requirements in relation to financial oversight.

Buzzacott Un!

Buzzacott LLP Chartered Accountants 130 Wood Street London EC2V 6DL

Date: 03 March 2023

Statement of financial activities Year ended 31 August 2022

(Including Income and Expenditure Account)

			Restricted funds			
	Notes	Unrestricted funds £	General funds £	Fixed assets fund £	2022 Total funds £	2021 Total funds £
Income from:						
Donations and capital grants Charitable activities	2	_	20,057	675,364	695,421	38,439
. Funding for the Academy's	2		0 5 4 4 6 0 2		0 544 600	0 220 400
educational operations	3	_	9,544,683	_	9,544,683	9,338,490
. Teaching School	3 4	562.476	604,201 138,296		604,201 700,771	560,381 434,715
Other trading activities Total income	4	,				<u>,</u>
l otal income		562,476	10,307,237	675,364	11,545,076	10,372,025
Expenditure on: Charitable activities . Academy's educational						
operations	5	271,241	11,103,275	472,704	11,847,220	10,702,861
. Teaching School	5	—	619,537	—	619,537	492,638
Total expenditure	5	271,241	11,722,812	472,704	12,466,757	11,195,499
Net (expenditure) income for the year before transfers		291,234	(1,415,576)	202,660	(921,681)	(823,474)
Transfers between funds		(922,725)	733,789	188,936	_	_
Net (expenditure) income for the year		(631,491)	(681,787)	391,596	(921,681)	(823,474)
Other recognised gains and losses						
Actuarial gains (losses) on defined benefit pension scheme	19		5,918,000		5,918,000	(822,000)
Net movement in funds		(631,491)	5,236,213	391,596	4,996,319	(1,645,474)
Reconciliation of funds Fund balances brought forward at 1 September		179,959	(5,701,849)	14,151,890	8,630,000	10,275,474
Fund balances carried forward at 31 August		(451,532)	(465,636)	14,543,486	13,626,319	8,630,000

All of the School's activities derive from continuing operations during the above two financial periods.

Balance sheet 31 August 2022

	Notes	2022 £	2022 £	2021 £	2021 £
Fixed assets					
Tangible fixed assets	13		14,543,486		14,151,890
Current assets					
Debtors	14	195,071		222,802	
Cash at bank and in hand	_	437,611		646,087	
		632,682		868,889	
Creditors: amounts falling due within one year	15	(822,849)		(438,779)	
Net current (liabilities) assets	10	(022,043)	(190,167)	(400,773)	430,110
Net current (nabilities) assets			(190,107)		430,110
Total assets less current liabilities			14,353,319		14,582,000
Pension scheme liability	19		(727,000)		(5,952,000)
Total net assets			13,626,319		8,630,000
Funds of the School					
Restricted funds					
. Fixed assets fund	16		14,543,486		14,151,890
. ESFA fund	16		154,705		195,068
. Pension reserve	16		(727,000)		(5,952,000)
. Other funds	16		106,659		55,083
			14,077,850		8,450,041
Unrestricted funds					
. General fund	16		(451,532)		179,959
Total funds			13,626,319		8,630,000

The financial statements on page 32 to 59 were approved by the Governors, and authorisedfor issue on03 March 2023and are signed on their behalf by:

enpleven.

Christopher Templeman

Chairman

Redborne Upper School and Community College Company Limited by Guarantee Registration Number: 07566436 (England and Wales)

Statement of cash flows Year ended 31 August 2022

		2022 £	2021 £
Net cash flows from operating activities			
Net cash (used in) provided by operating activities	А	(19,540)	29,350
Cash flows from investing activities	В	(188,936)	(69,644)
Change in cash and cash equivalents in the year		(208,476)	(40,294)
Reconciliation of net cash flow to movement in net funds:			
Cash and cash equivalents at 1 September		646,087	686,381
Cash and cash equivalents at 31 August	С	437,611	646,087

A Reconciliation of expenditure to net cash flow from operating activities

	2022 £	2021 £
Net expenditure for the year (as per the statement of		
financial activities)	(921,681)	(823,474)
Adjusted for:		
Depreciation (note 13)	472,704	454,012
Capital grants from DfE and other capital income	(675,364)	(33,379)
Defined benefit pension scheme cost less contributions		
payable (note 19)	599,000	341,000
Defined benefit pension scheme finance cost (note 19)	94,000	76,000
Decrease (increase) in debtors	27,731	(49,590)
Increase in creditors	384,070	64,781
Net cash (used in) provided by operating activities	(19,540)	29,350

B Cash flows from investing activities

	2022 £	2021 £
Purchase of tangible fixed assets	(864,300)	(103,023)
Capital grants from DfE	675,364	33,379
Net cash used in investing activities	(188,936)	(69,644)

C Analysis of changes in net debt

	At 1 September 2021 £'000	Cash flows £'000	At 31 August 2022 £'000
Cash	646,087	(208,476)	437,611
Total	646,087	(208,476)	437,611

Statement of accounting policies

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgements and key sources of estimation uncertainty, is set out below.

Basis of preparation

The financial statements of the academy trust, which is a public benefit entity under FRS 102, have been prepared under the historical cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2021 to 2022 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

Redborne Upper School and Community College meets the definition of a public benefit entity under FRS 102.

Going concern

The governors assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the company to continue as a going concern. The governors make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements.

The total free reserves carried forward as at 31 August 2022 were in deficit by £451,532 (2021 – surplus of £204,986). This is lower than the target level of reserves as stipulated in the reserves policy (£200,000) and is largely due to the operational deficit incurred in the year of £620,277 but an action plan has been put into place to ensure that the Academy Trust can recover its reserves position which has arisen in part due to some of the capital works being financed from revenue reserves as well as increase in utility and staff costs. The budget for the year ending 31 August 2023 forecasts an in-year surplus of £138,218.

The governors do, however, recognise that there are a number of challenges in achieving this recovery in the short term, particularly given the more recent cost pressures resulting from high and fluctuating rates of inflation, and uncertainties which exist around the extent of future funding which will be made available by Government in support of these issues. Therefore, whilst the governors are of the opinion that the financial statements should be prepared on a going concern basis, they have indicated that there are material uncertainties which exist in relation to this assessment.

Income

All income is recognised when the School has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

Grants

Grants are included in the statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of meeting any performance-related conditions, there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performancerelated conditions are met. Where entitlement occurs before income is received, the income is accrued.

The General Annual Grant is recognised in full in the statement of financial activities in the year for which it is receivable and any abatement in respect of the period is deducted from income and recognised as a liability.

Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended. Unspent amounts of capital grant are reflected in the balance in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

Donations

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

Other income

Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the academy trust has provided the goods or services.

Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

Charitable activities

These are costs incurred on the School's educational operations, including support costs and costs relating to the governance of the academy trust.

All resources expended are stated net of recoverable VAT.

Tangible fixed assets

Assets costing £1,000 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Tangible fixed assets (continued)

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the balance sheet at cost and depreciated over their expected useful economic life. The related grants are credited to a restricted fixed asset fund in the statement of financial activities and carried forward in the balance sheet. Depreciation on such assets is charged to the restricted fixed asset fund in the statement of financial activities so as to reduce the fund over the useful economic life of the related asset on a basis consistent with the School's depreciation policy.

Depreciation is provided on all tangible fixed assets other than leasehold land, at rates calculated to write off the cost/valuation of each asset on a straight-line basis over its expected useful economic life, as follows:

Leasehold buildings	2% per annum
Computer equipment	20% per annum
Fixtures, fittings and equipment	20% per annum
Motor vehicles	20% per annum

Depreciation is charged from the month of acquisition.

Assets in the course of construction are included at cost. Depreciation on these assets is not charged until they are brought into use.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the statement of financial activities.

The leasehold land and buildings value relates to the School site at Flitwick Road. As the site is designated for educational purposes only, the land has no open market value and hence the value in these financial statements relates to the School buildings only, which are included at a depreciated replacement cost valuation.

Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the School anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Leased assets

Rentals under operating leases are charged on a straight line basis over the lease term.

Financial instruments

The academy trust only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the academy trust and their measurement basis are as follows:

Financial assets – trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost as detailed in note 13. Prepayments are not financial instruments. Amounts due to the charity's wholly owned subsidiary are held at face value less any impairment.

Cash at bank – is classified as a basic financial instrument and is measured at face value.

Financial liabilities – trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost as detailed in note 14. Taxation and social security are not included in the financial instruments disclosure definition. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument. Amounts due to charity's wholly owned subsidiary are held at face value less any impairment.

Taxation

The School is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the School is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

Pensions benefits

Retirement benefits to employees of the School are provided by the Teachers' Pension Scheme ('TPS') and the Local Government Pension Scheme ('LGPS'). These are defined benefit schemes.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the School in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. The TPS is a multi-employer scheme and there is insufficient information available to use defined benefit accounting. The TPS is therefore treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

Pensions benefits (continued)

The LGPS is a funded scheme and the assets are held separately from those of the academy trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability is also recognised in the statement of financial activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the School at the discretion of the governors.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by the Education and Skills Funding Agency, Department for Education or other funders where the asset acquired or created is held for a specific purpose.

Restricted ESFA funds comprise all other grants received from the Education and Skills Funding Agency.

Restricted other funds comprise all other restricted funds received and include grants from the Local Authority, Central Bedfordshire Council.

Designated funds comprise amounts set aside to fund future capital projects.

Critical accounting estimates and areas of judgement

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

The School makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

Critical accounting estimates and areas of judgement (continued)

Critical accounting estimates and assumptions (continued)

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost (income) for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 18, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2016 has been used by the actuary in valuing the pensions liability at 31 August 2022. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability and estimating the useful economic life of tangible fixed assets for the purposes of calculating depreciation.

1 General Annual Grant (GAG)

Under the funding agreement with the Secretary of State the School was subject to limits at 31 August 2022 on the amount of GAG that could be carried forward from one year to the next. An amount equal to 12% of GAG could be carried forward, of which up to 2% could be used for general recurrent purposes, with any balance being available for premises/capital purposes.

The School has not exceeded these limits during the year ended 31 August 2022.

2 Donations and capital grants

	Unrestricted funds £	Restricted funds £	Restricted fixed assets funds £	2022 Total funds £
Capital grants				
. Capital funding – ESFA devolved formula	_	—	33,874	33,874
. Capital funding – ESFA condition				
improvement funding		—	481,490	481,490
. Other capital grants	—	—	160,000	160,000
Other donations	—	20,057	—	20,057
		20,057	675,364	695,421

	Unrestricted funds £	Restricted funds £	2021 Total funds £
Capital grants		00.070	00.070
. Capital funding – ESFA devolved formula	_	33,379	33,379
Other donations	5,060		5,060
	5,060	33,379	38,439

	Unrestricted funds £	Restricted funds £	2022 Total funds £	2021 Total funds £
DfE / ESFA revenue grant . General Annual Grant (GAG) Other DfE/ESFA Grants	_	8,732,692	8,732,692	8,159,777
. Pupil Premium	_	129,559	129,559	142,958
. Teachers pay and pensions grant	_	119,880	119,880	425,880
. Rates reclaim	_	15,147	15,147	93,039
. Others	_	114,135	114,135	66,954
		9,111,412	9,111,412	8,888,608
Other government grants . Local authority grants . School Direct . Special educational projects . Bikeability		90,410 53,375 231,764 14,126 389,675	90,410 53,375 231,764 14,126 389,675	23,930 52,890 235,342 <u>5,860</u> 318,022
Teaching School income	_	604,201	604,201	560,381
COVID-19 additional funding (DfE/ESFA)				
. Catch-up premium	_	17,944	17,944	94,720
. Other DfE/ESFA COVID-19 funding	_	25,652	25,652	37,140
		43,596	43,596	131,860
		10,148,884	10,148,884	9,898,871

3 Funding for the School's educational operations

Funding for the School's educational open	Unrestricted funds	Restricted funds	2021 Total funds
	£	£	£
DfE / ESFA revenue grant			
. General Annual Grant (GAG) Other DfE/ESFA Grants	—	8,159,777	8,159,777
. Pupil Premium	_	142,958	142,958
Teachers pay and pensions grant	_	425,880	425,880
. Rates reclaim	_	93,039	93,039
. Others	—	66,954	66,954
		8,888,608	8,888,608
Other government grants			
. Local authority grants	_	23,930	23,930
. School Direct	—	52,890	52,890
. Special educational projects	—	235,342	235,342
. Bikeability		5,860	5,860
		318,022	318,022
Teaching School income	_	560,381	560,381
COVID-19 additional funding (DfE/ESFA)			
.Catch-up premium	_	94,720	94,720
. Other DfE/ESFA COVID-19 funding	_	37,140	37,140
		131,860	131,860
	_	9,898,871	9,898,871

3 Funding for the School's educational operations (continued)

4 Other trading activities

	Unrestricted funds £	Restricted funds £	2022 Total funds £
Hire of facilities	150,351	_	150,351
Trip income	88,212	_	88,212
Catering income	120,243	_	120,243
Miscellaneous income	203,670	138,296	341,966
	562,476	138,296	700,771

	Unrestricted funds £	Restricted funds £	2021 Total funds £
Hire of facilities	29,822	8,436	38,258
Trip income	71,105		71,105
Catering income	52,758		52,758
Miscellaneous income	171,630	100,964	272,594
	325,315	109,400	434,715

5 Expenditure

. Statutory audit

. Non statutory audit

. Other non-audit services – current year

		Non pay e	xpenditure	2022	
	Staff		Other	Total	
	costs	Premises	costs	funds	
	£	£	£	£	
Charitable activities					
Academy's educational operations					
. Direct costs	6,739,643	—	885,805	7,625,448	
. Support costs (note 6)	2,661,619	977,933	582,220	4,221,772	
. Teaching School	—		619,537	619,537	
	9,401,262	977,933	2,087,562	12,466,757	
		Non nav e	xpenditure	0004	
	Ctoff	Non pay e	Other	2021 Tatal	
	Staff costs	Premises	costs	Total funds	
	£	£	£	£	
Charitable activities					
Academy's educational operations					
. Direct costs	7,484,845	_	584,968	8,069,813	
. Support costs (note 6)	1,252,907	903,312	476,829	2,633,048	
. Teaching School			492,638	492,638	
	8,737,752	903,312	1,554,435	11,195,499	
			2022	2021	
Net expenditure for the year includes:			£	£	
Operating leases			27,199	26,514	
Depreciation			472,704	454,012	
Fees payable to auditor					
-					

15,325

6,140

2,170

11,825

5,562

2,170

6 Support costs

Analysis of support costs	2022 Total funds £	2021 Total funds £
Support staff costs	2,661,619	1,252,907
Depreciation	472,704	454,012
Technology costs	108,136	87,726
Premises costs	505,229	449,300
Legal costs	4,765	_
Other support costs	445,684	369,546
Governance costs (note 7)	23,635	19,557
Total support costs	4,221,772	2,633,048

7 Governance costs

	2022 Total funds £	2021 Total funds £
Auditor's remuneration:		
. Audit of financial statements	15,325	11,825
. Other audits	6,140	5,562
. Other non-audit services	2,170	2,170
	23,635	19,557

8 Comparative information

Analysis of income and expenditure in the year ended 31 August 2021 between restricted and unrestricted funds:

			Restricted funds			
	Notes	Un- restricted funds £	Other £	ESFA £	Fixed assets fund £	2021 Total funds £
		~	~	~	~	~
Income from: Donations and capital grants	2	5,060			33,379	38,439
Charitable activities	-	0,000			00,070	00,100
. Funding for the Academy's						
educational operations	3	_	318,022	9,020,468	_	9,338,490
. Teaching School	3	—	—	560,381	—	560,381
Other trading activities	4	325,315	109,400	—	—	434,715
Investments						
Total income		330,375	427,422	9,580,849	33,379	10,372,025
Expenditure on: Charitable activities						
. Academy's educational operations	5	475,617	430,435	9,342,797	454,012	10,702,861
Teaching School	5	_	_	492,638	_	492,638
Total expenditure	5	475,617	430,435	9,835,435	454,012	11,195,499
Net (expenditure) for the year before transfers		(145,242)	(3,013)	(254,586)	(420,633)	(823,474)
Transfers between funds			_	(69,644)	69,644	_
Net (expenditure) for the year		(145,242)	(3,013)	(324,230)	(350,989)	(823,474)
Other recognised (losses) Actuarial (losses) on defined benefit pension scheme	18	_	_	(822,000)	_	(822,000)
				(,)		(,,
Net movement in funds		(145,242)	(3,013)	(1,146,230)	(350,989)	(1,645,474)
Reconciliation of funds Fund balances brought forward at 1 September		325,201	58,096	(4,610,702)	14,502,879	10,275,474
Fund balances carried forward at 31 August		179,959	55,083	(5,756,932)	14,151,890	8,630,000

9 Staff

a) Staff costs

Staff costs during the year were:

£_	funds £
6,579,719	6,302,166
704,902	616,848
2,048,159	1,787,604
9,332,780	8,706,618
50,821	25,348
17,661	5,786
9,401,262	8,737,752
10,555	5,786
7,106	_
17,661	5,786
	704,902 2,048,159 9,332,780 50,821 17,661 9,401,262 10,555 7,106

b) Severance payments

The academy trust paid two severance payments in the year, disclosed in the following bands:

	2022 No.
£0 - £25,000	2
£25,001 - £50,000	_
£50,001 - £100,000	_
£100,001 - £150,000	_
£150,000+	

c) Staff numbers

The average number of persons (including the senior management team) employed by the charitable company during the year (on a headcount basis) was as follows:

Charitable activities	2022 No	2021 No.
Teachers	107	102
Administration and support	93	96
Management	8	8
	208	206

10 Staff (continued)

d) Higher paid staff

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2022 No.	2021 No.
£60,001 - £70,000	3	2
£70,001 - £80,000	1	2
£80,001 - £90,000	2	1
£110,001 - £120,000	-	—
£120,001 - £130,000	1	1

e) Key management personnel

The key management personnel of the School comprise the governors and the senior leadership team as listed on page 1. The total amount of employee benefits (including employer pension contributions and employer national insurance contributions) received on a paid basis by key management personnel for their services to the School was £950,168 (2021 – £877,449). These benefits consisted of payments to 8 members of the senior leadership team and 2 staff governors (2021: 8 members of the senior leadership team and 2 staff governors).

11 Governors' remuneration and expenses

The Headteacher, Assistant Headteacher and staff governors only receive remuneration in respect of services they provide undertaking the roles of Principal and staff and not in respect of their services as governors. Other governors did not receive any payments from the School in respect of their role as governors. The value of governors' remuneration and other benefits on a paid basis in the year ended 31 August was as follows:

	2022	2021
Paid:	£	£
O Button, Headteacher		
. Remuneration	125k – 130k	120k – 125k
. Employer's pension contributions	30 – 35k	25 – 30k
A Day, staff governor and Assistant Headteacher		
. Remuneration	80k – 85k	75k – 80k
. Employer's pension contributions	15k – 20k	15k – 20k
C Crowther, staff governor		
. Remuneration	55k – 60k	50k – 55k
. Employer's pension contributions	10k – 15k	10k – 15k
D Nunn, staff governor		
. Remuneration	35k – 40k	30 – 35k
. Employer's pension contributions	5k – 10k	5k – 10k

No travel and subsistence expenses were reimbursed to governors during the year (2021 - \pounds nil).

Other related party transactions involving the governors are set out in note 20.

12 Governors' and Officers' insurance

In accordance with normal commercial practice the School has purchased insurance to protect governors and officers from claims arising from negligent acts, errors or omissions occurring whilst on School business. The insurance provides cover up to £2,000,000 on any one claim. It is not possible to identify the governors' and officers' indemnity from the overall insurance cost.

13 Tangible fixed assets

Leasehold land and buildings £	Furniture and equipment £	Computer Equipment £	Motor vehicles £	Total funds £
17,011,912	657,622	574,556	26,318	18,270,408
809,289	1,890	35,121	18,000	864,300
17,821,201	659,512	609,677	44,318	19,134,708
3,033,144	588,999	471,875	24,500	4,118,518
356,424	55,913	51,503	8,864	472,704
3,389,568	644,912	523,378	33,364	4,591,222
14,431,633	14,600	86,299	10,954	14,543,486
13,978,768	68,623	102,681	1,818	14,151,890
	land and buildings £ 17,011,912 809,289 17,821,201 3,033,144 356,424 3,389,568 14,431,633	land and buildings and equipment £ £ 17,011,912 657,622 809,289 1,890 17,821,201 659,512 3,033,144 588,999 356,424 55,913 3,389,568 644,912 14,431,633 14,600	$\begin{tabular}{ c c c c c c c c c c c c c c c c c c c$	$\begin{array}{c c c c c c c c c c c c c c c c c c c $

The leasehold land and buildings value above relates to the School site at Flitwick Road. As the site is designated for educational purposes only, the land has no open market value and hence the value in these financial statements relates to the School buildings only, which are included at a depreciated replacement cost valuation.

14 Debtors

	2022 £	2021 £
Trade debtors	53,795	5,022
Prepayments and accrued income	109,691	78,562
VAT Debtor	31,585	139,218
	195,071	222,802

orealtors, amounts family due within one year		
	2022	2021
	£	£
Other taxation and social security	200,076	187,390
Trade creditors	256,336	16,812
Accruals and deferred income	176,046	64,838
Other creditors	190,391	169,739
	822,849	438,779
Deferred income		
Balance at 1 September	45,858	23,938
Deferred income released in the year	(45,858)	(23,938)
Resources deferred in the year	79,525	45,858
Deferred income at 31 August	79,525	45,858

15 Creditors: amounts falling due within one year

Deferred income amounting to \pounds 79,525 (2021 – \pounds 39,932) relates to deposits received from students for bus travel and trips which will take place in 2022/23.

16 Funds

	Balance at 1 September 2021 £	Income £	Expenditure £	Gains, losses and transfers £	Balance at 31 August 2022 £
ESFA revenue grant fund					
. General Annual Grant (GAG)	25,027	8,732,691	(9,482,289)	724,570	_
. National College Grant	170,041	604,201	(619,537)	—	154,705
. Pupil Premium	—	129,559	(129,559)	—	—
. Teachers pay and pensions grant	—	119,880	(119,880)	—	—
. Rates reclaim	_	15,147	(15,147)	_	—
. Other grants	_	134,192	(134,192)	_	—
. Pension reserve	(5,952,000)		(693,000)	5,918,000	(727,000)
	(5,756,932)	9,735,670	(11,193,603)	6,642,570	(572,295)
COVID-19 additional funding (DFE/ESFA)					
. Catch up premium	_	17,944	(17,944)	_	_
. Other DFE/ESFA COVID-19 funding	_	25,652	(25,652)	_	_
		43,596	(43,596)		
Fixed assets fund					
. ESFA capital grants . Capital funding – Sports	112,134	33,874	(14,869)	(33,874)	97,265
Partnership Grant	23,287	_	(518)	_	22,769
. Capital grants for 3G Pitch	392,822	_	(9,620)	_	383,202
. Phase 2 DT Block	1,087,775	—	(43,405)	—	1,044,370
. Phase 2 Connolly Hall	1,087,679	—	(25,997)	—	1,061,682
. Capital grants from ESFA: 16-19 demographic growth grant	445,681	_	(10,212)	_	435,469
. DfE capital grants: Condition Improvement grant	144,486	481,490	(23,463)	_	602,513
. Capital grants from Local Authority: 16-19	0.000.440				0 477 054
demographic growth grant	2,228,410	160.000	(51,056)	—	2,177,354
. Capital grants from Local Authority	106 556	160,000	(3,200)	_	156,800
. Capital funded by GAG	106,556		(41,904)	222.910	64,652 222,810
 Capital funded by reserves School building and furniture and equipment transferred from Local 	—	_	—	222,810	222,810
Authority	8,489,060	_	(214,460)	_	8,274,600
Donations in kind	34,000		(34,000)		
	14,151,890	675,364	(472,704)	188,936	14,543,486
Other funds		000 474	(202.474)		
. Local authority grants		322,174	(322,174)	_	
. Redborne Sports Partnership	11,028	138,296	(125,359)	0.210	23,964
. Bikeability . Schools Direct		14,126 53,375	(23,345) (14,735)	9,219	38,640
. Tennis and Community		55,575	(14,735)	—	30,040
Sports Partnership	44,055	_	_	_	44,055
- F	55,083	527,971	(485,613)	9,219	106,659
Total restricted funds	8,450,041	10,982,600	(12,195,516)	6,840,725	14,077,850
Unrestricted funds					
. General fund	179,959	560 176	(971 941)	(000 705)	(451 522)
Total unrestricted funds	179,959	<u>562,476</u> 562,476	(271,241) (271,241)	(922,725) (922,725)	<u>(451,532)</u> (451,532)
	110,009	002,770	(211,271)	(022,120)	(+01,002)
Total funds	8,630,000	11,545,076	(12,466,757)	5,918,000	13,626,319

16 Funds (continued)

The specific purposes for which the funds are to be applied are as follows:

ESFA revenue grant

This fund represents grants received from the ESFA for the School's operational activities and development.

General Annual Grant (GAG)

Under the funding agreement with the Secretary of State, the School was subject to a limit on the amount of GAG that it could carry forward at 31 August 2022. The GAG funds carried forward at year end was within the limits.

Fixed assets fund

This fund represents the tangible fixed assets of the School including unspent grants received to fund works of a capital nature.

Other restricted funds

These funds relate to specific income received for earmarked projects or activities.

Pension reserve

The pension reserve relates to the School's share of the Local Government Pension Scheme.

16 Funds (continued)

	Balance at 1 September 2020 £	Income £	Expenditure £	Gains, losses and transfers £	Balance at 31 August 2021 £
ESFA revenue grant fund					
. General Annual Grant (GAG)	_	8,159,777	(8,065,106)	(69,644)	25,027
National College Grant	102,298	560,381	(492,638)	_	170,041
. Pupil Premium	_	142,958	(142,958)	_	_
. Teachers pay and pensions grant	_	425,880	(425,880)	_	_
. Rates reclaim	_	93,039	(93,039)	—	_
. Other grants	_	66,954	(66,954)	—	—
. Pension reserve	(4,713,000)		(417,000)	(822,000)	(5,952,000)
	(4,610,702)	9,448,989	(9,703,575)	(891,644)	(5,756,932)
COVID-19 additional funding (DfE/ESFA)					
. Catch up premium	_	94,720	(94,720)	_	
Other DFE/ESFA COVID-19 funding	_	37,140	(37,140)	_	
		131,860	(131,860)		
Fixed assets fund			· · · · · · · · · · · ·		
. ESFA capital grants	127,003	33,379	(14,869)	(33,379)	112,134
. Capital funding – Sports					
Partnership Grant	23,806	—	(519)	—	23,287
. Capital grants for 3G Pitch	402,442	_	(9,620)	_	392,822
. Phase 2 DT Block	1,133,843		(46,068)	_	1,087,775
. Phase 2 Connolly Hall	1,098,072	_	(25,997)	15,604	1,087,679
. Capital grants from ESFA:					
16-19 demographic growth grant	455,893	—	(10,212)	_	445,681
. DfE capital grants: Condition Improvement grant	153,698	_	(14,212)	5,000	144,486
. Capital grants from Local Authority: 16-19					
demographic growth grant	2,279,467	—	(51,057)	_	2,228,410
. Capital funded by GAG	57,135	_	(32,998)	82,419	106,556
. School building and furniture and equipment transferred from Local					
Authority	8,703,520	_	(214,460)	_	8,489,060
Donations in kind	68,000		(34,000)		34,000
	14,502,879	33,379	(454,012)	69,644	14,151,890
Other funds					
. Local authority grants	—	259,272	(259,272)	_	_
. Redborne Sports Partnership	20,568	100,964	(110,504)	_	11,028
. Bikeability	1,835	5,860	(7,695)	_	_
. Schools Direct	_	52,890	(52,890)	_	_
. Tennis and Community			(- 4)		
Sports Partnership	35,693	8,436	(74)		44,055
	58,096	427,422	(430,435)		55,083
Total restricted funds	9,950,273	10,041,650	(10,719,882)	(822,000)	8,450,041
Unrestricted funds					
. General fund	325,201	330,375	(475,617)	_	179,959
Total unrestricted funds	325,201	330,375	(475,617)		179,959

17 Analysis of net assets between funds

	Unrestricted funds £	Restricted general funds £	Restricted Fixed assets fund £	Total 2022 £
Fund balances at 31 August 2022 are represented by:				
Tangible fixed assets	—	—	14,543,486	14,543,486
Current assets	—	632,682	—	632,682
Current liabilities	(451,532)	(371,317)	—	(822,849)
Pension scheme liability		(727,000)		(727,000)
Total net assets	(451,532)	(465,634)	14,543,486	13,626,319
	Unrestricted funds £	Restricted general funds £	Restricted Fixed assets fund £	Total 2021 £
Fund balances at 31 August 2021 are represented by:				
Tangible fixed assets	—	—	14,151,890	14,151,890
Current assets	179,959	688,930	—	868,889

18 Members' liability

Current liabilities

Total net assets

Pension scheme liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member.

179.959

19 Pension and similar obligations

The School's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Bedford Borough Council. Both are multi-employer defined benefit schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2016 and of the LGPS 31 March 2019.

(438,779)

(5,701,849) 14,151,890

(5,952,000)

(438,779)

(5,952,000)

8,630,000

19 Pension and similar obligations (continued)

Teachers' Pension Scheme

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for teachers in academies. All teachers have the option to opt-out of the TPS following enrolment.

The TPS is an unfunded scheme to which both the member and employer makes contributions, as a percentage of salary - these contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2016. The valuation report was published by the Department for Education on 5 March 2019. The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 23.68% of pensionable pay (including a 0.08% administration levy);
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £218,100 million and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £196,100 million, giving a notional past service deficit of £22,000 million; and
- the SCAPE rate, set by HMT, is used to determine the notional investment return. The current SCAPE rate is 2.4% above the rate of CPI. assumed real rate of return is 2.4% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.2%. The assumed nominal rate of return including earnings growth is 4.45%.

The next valuation result is due to be implemented from 1 April 2023.

The employer's pension costs paid to TPS in the period amounted to \pounds 1,011,159 (2021 – \pounds 1,087,422).

A copy of the valuation report and supporting documentation is on the <u>Teachers' Pension</u> <u>Scheme website.</u>

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The academy trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The academy trust has set out above the information available on the scheme.

19 Pension and similar obligations (continued)

Local Government Pension Scheme (LGPS)

The LGPS is a funded defined-benefit scheme, with the assets held in separate trusteeadministered funds. The total contribution made for the year ended 31 August 2022 was £538,000 (2021 – £439,000), of which employer's contributions totalled £438,000 (2021 – £357,000) and employees' contributions totalled £102,000 (2021 – £82,000). The agreed contribution rates for future years are 25.8% from April 2020 for employers and between 5.5% and 12.5% for employees.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of an academy trust closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

. . . .

. . . .

Principal Actuarial Assumptions	At 31 August 2022	At 31 August 2021
Rate of increase in salaries	3.95%	3.90%
Rate of increase for pensions in payment / inflation	2.90%	2.90%
Discount rate for scheme liabilities	4.25%	1.65%
Inflation assumption (CPI)	2.95%	2.60%

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	At 31 August 2022	At 31 August 2021
Retiring today		
Males	22.0	21.9
Females	24.4	24.3
Retiring in 20 years		
Males	22.9	22.9
Females	26.1	26.0

19 Pension and similar obligations (continued)

Local Government Pension Scheme (LGPS) (continued)

The impact of changes in the principal actuarial assumptions on the School's pension liability would be:

	At 31 August 2022 £'000	At 31 August 2021 £'000
Discount rate +0.1%	(152)	(275)
Discount rate -0.1%	156	283
Salary increase +0.1%	10	20
Salary increase -0.1%	(10)	(20)
Mortality assumption - 1 year increase	184	466
Mortality assumption - 1 year decrease	(179)	(446)
CPI rate +0.1%	148	259
CPI rate -0.1%	(145)	(252)

The School's share of the assets and liabilities in the scheme were:

	Fair value	Fair value
	at 31	at 31
	August	August
	2022	2021
	£'000	£'000
Equities	3,248	3,430
Corporate bonds	1,232	916
Property	752	457
Cash and other liquid assets	198	108
Total market value of assets	5,430	4,911

Amounts recognised in statement of financial activities	2022 £'000	2021 £'000
Current service cost (net of employee contributions)	599	345
Interest income	(86)	(68)
Interest cost	180	140
Total amount recognised in the SOFA	693	417

19 Pension and similar obligations (continued)

Local Government Pension Scheme (LGPS) (continued)

Movements in the overall deficit were as follows:	2022 £'000	2021 £'000
Deficit at 1 September	(5,952)	(4,713)
Current service cost	(1,037)	(702)
Employer's contributions	438	357
Net finance interest	(94)	(72)
Actuarial gains (losses)	5,918	(822)
At 31 August	(727)	(5,952)

Changes in the present value of defined benefit obligations were as follows:	2022 £'000	2021 £'000
At 1 September	10,863	8,727
Current service cost	1,031	698
Interest cost	180	140
Employee contributions	102	82
Actuarial loss	(6,028)	1,240
Benefits paid	9	(24)
At 31 August	6,157	10,863

Changes in the fair value of the Academy's share of scheme assets:	2022 £000	2021 £000
At 1 September	4,911	4,014
Interest income	86	68
Other actuarial (losses) gains	(110)	418
Administration expenses	(6)	(4)
Employer contributions	438	357
Employee contributions	102	82
Benefits paid	9	(24)
At 31 August	5,430	4,911

20 Related party transactions

Owing to the nature of the School's operations and the composition of the Board of Governors being drawn from local public and private sector organisations, it is inevitable that transactions will take place with organisations in which a member of the Board of Governors may have an interest. All transactions involving such organisations are conducted at arm's length and in accordance with the School's financial regulations and normal procurement procedures.

The academy trust did not enter into any related party transactions in the year.

21 Capital commitments

	2022	2021
	£	£
Contracted for, but not provided in the financial statements	44,681	136,348

22 Commitments under operating leases

Operating leases

At 31 August, the total of the School's future minimum lease payments under non-cancellable operating leases was as follows:

	2022 £	2021 £
Amounts due within one year	28,424	25,117
Amounts due between two and five years inclusive	26,455	47,313
	54,879	72,430

23 Agency arrangements

The School distributes 16-19 bursary funds to students as an agent for ESFA. In the accounting year ended 31 August 2022, the School received £10,451 (2021 - £13,877) and disbursed £9,457 (2021 - £14,966) from the fund. An amount of £12,379 (2021 - £11,385) is included in other creditors relating to undistributed funds that is repayable to ESFA.